

# D5.1 Readiness of European Regions for Integrated Care

# Annex I: Self-assessment process in Kosice Region, Slovakia

WP5 Maturity Assessment for Integrated Care



Co-funded by the Health Programme of the European Union

The SCIROCCO Exchange project is co-funded by the Health Programme of the European Union under Grant Agreement No.: 826676 (Chafea)



# **Document information**

**Organisation responsible** for conducting the self-assessment process in Slovakia:

• Department of Social and Behavioural Medicine, Faculty of Medicine, PJ Safarik University in Kosice, Slovakia.

### Authors:

Vladimira Timkova Zuzana Katreniakova Iveta Nagyova

Delivery date: 28 April 2020

### **Dissemination level**

I Public

### Statement of originality

This Report contains original unpublished work except where clearly indicated otherwise. Acknowledgement of previously published material and of the work of others has been made through appropriate citation, quotation or both.

### Disclaimer

The content of this Report represents the views of the author only and is his/her sole responsibility; it cannot be considered to reflect the views of the European Commission and/or the Consumers, Health, Agriculture and Food Executive Agency or any other body of the European Union. The European Commission and the Agency do not accept any responsibility for use that may be made of the information it contains.



1	I	Introduction	3			
	1.1	1 Characteristics of healthcare system	3			
	1.2	2 Integrated care in the Kosice Region / Slovakia	7			
2	S	Self-assessment process in the Kosice Region / Slovakia	8			
	2.1	1 Identification process of the local stakeholders	8			
	2.2	2 Self-assessment survey	8			
2	2.3	3 Stakeholder workshop	12			
3		Analysis of the outcomes	16			
4	ł	Key messages	17			
5	Conclusions and next steps 17					
Re	efe	erences	18			
Ar	n	nex 1	19			
Ar	n	nex 2	20			
Ar	nnex 3 21					



# 1 Introduction

The self-assessment process was conducted by the Department of Social and Behavioural Medicine, PJ Safarik University in Kosice, Slovakia. The mission of the Department of Social and Behavioural Medicine is to deliver cutting edge research, engagement and training that advances social and behavioural medicine, influences health policy and develops professional skills for the delivery of better health and social care in the community.

The national coordinator of the SCIROCCO Exchange project, Dr. Iveta Nagyova, is actively involved in knowledge translation and serves as an advisor to the WHO Country Office in Slovakia and the Ministry of Health of the Slovak Republic. Since March 2020, she has been President of the European Public Health Association.

The department's interdisciplinary team conducts basic translational and clinical research contributing to bio-behavioural and psychosocial innovations in chronic condition management; and promotes development and implementation of patient-centred, integrated models of care.

ltem	Description				
Region	Slovakia/Kosice (KE) region				
Geographical scale of the region	Regional (State, province, territory)				
Geographical size and dispersion of the region (km <sup>2</sup> )	49.035/6.753 <sup>(1)</sup>				
Population size of the region (thousands)	5.450 000/799.816 <sup>(1)</sup>				
Population density of region (inhabitants/km <sup>2</sup> )	111.15/118.42 (1)				
Life expectancy of the region (years)	76.70/76.35 <sup>(2)</sup>				
Fertility rate of the region (births/woman)	1.40/1.40 (2)				
Mortality rate of the region (deaths/1,000 people)	9.9/9.0 <sup>(2)</sup>				
Top three causes of death of the region	cardiovascular diseases, cancer, respiratory diseases $^{(2,4)}$				
Organisation and governance of healthcare services	The Slovak health system is based on statutory health insurance; a basic benefit package; universal population coverage; a competitive insurance model with selective contracting; and flexible pricing. About 80% of healthcare spending in the Slovak Republic (SR) is publicly funded. Compulsory health insurance contributions are collected by the health insurance companies. There is one state-owned health insurer and two privately owned health insurance companies. They are obliged to ensure accessible healthcare regulated by legislation - this means they				

### **1.1 Characteristics of healthcare system**



ltem	Description				
	must contract a sufficient network of providers as determined by the Ministry of Health and Self-governing Regions (regional responsibilities mainly for outpatient care). The Health Care Surveillance Authority is responsible for surveillance over the health insurance and healthcare provision. Pharmacies and diagnostic laboratories, as well as almost 90% of outpatient facilities are private. The state owns the largest healthcare facilities in the country, including university hospitals, large regional hospitals, specialist institutions, psychiatric hospitals, and sanatoria. Institutional healthcare consists of 71 general hospitals, 42 specialised hospitals, 29 spa facilities, 12 hospices, 6 mobile hospices, 9 nursing homes and 1 biomedical research facility. Healthcare is financed by public resources - via health insurance. The main source of revenue of the health insurance companies is represented by contributions from employees and employers, self-employed, voluntarily unemployed, publicly financed contributions on behalf of economically inactive persons and dividends. Additional sources of financing include public financial resources represented by budgets of particular municipalities or the Ministry of Health. Another important component is the category of direct payments of patients, e.g. co-payments for prescribed medication, durable medical equipment, dental care, fees in private hospitals/outpatient healthcare and direct payments for over-the-counter medication or spa treatment. The sole investments come only from the EU structural funds. The outpatient care includes primary care and specialised care. Primary care in SR consists of GPs for adults/children, gynaecologists, and dentists. <sup>(1-7)</sup>				
Healthcare spending of the region (% of GDP)	5.2 billion € (5.8%of GDP) <sup>(3)</sup> /NA				
Healthcare expenditure of the region (thousands)	1.538 € per capita <sup>(2,3)</sup> /NA				
Distribution of spending in the region	Inpatient care: 28%; 1276.000 000 Outpatient care: 23%; 1044.000 000 -specialised care 17.7%; 809.000 000 -primary acre 5.1%; 235.000 000 Prevention: 0.01%; 312.073 Social services: 0.23%; 12.000 000 Medications: 24%; 1258.000 000 <sup>(6)</sup>				
Size of the workforce (thousands) and its distribution (%) in the region.	Nurses; SR: 30.732 (5.6/1.000 inhabitants) (8) Midwifes SR: 1.834 (0.3/1.000 inhabitants) (8) Nurses; KE region: 4.745 (5.9/1.000 inhabitants) (8) Midwifes KE region: 260 (0.3/1.000 inhabitants) (8)				



Item	Description				
	Nurses; inpatient care; SR: 16.913 (5.9/1.000 inhabitants) (8)				
	Nurses; inpatient care; KE region: 2.876 (3.6/1.000 inhabitants) (8)				
	Nurses and midwifes; outpatient care; SR: 11.286 (2.1/1.000 inhabitants) (8)				
	Nurses; outpatient care; KE region: 1.837 (2.3/1.000 inhabitants) (8)				
	Physicians SR: 18.608 (3.4/1.000 inhabitants) (8)				
	Physicians KE region: 2.958 (3.7/1.000 inhabitants) (8)				
	Physicians; inpatient care; SR: 6.774 (1.2/1.000 inhabitants) (8)				
	Physicians; inpatient care; KE region: 1.038 (1.3/1.000 inhabitants) (9)				
	Physicians and dentists; outpatient care SR: 11.050 (2.0/1.000 inhabitants) (8)				
	Physicians; outpatient care; KE region: 1.837 (2.3/1.000 inhabitants) (8)				
	General practitioners SR: 3.480 (8)				
	General practitioners for adults, SR: 2.430 (0.4/1.000 inhabitants) (3)				
	General practitioners for children, SR: 1.050 (0.2/1.000 inhabitants) (3)				
	General practitioners KE region: 508 (4)				
	General practitioners for adults, KE region: 319 (4) (0.4/1.000 inhabitants)				
	General practitioners for children, KE region: 189 (4) (0.2/ 1.000 inhabitants)				
	Dentists SR: 2.723 (0.5/1.000 inhabitants) (8)				
	Dentists KE region: 483 (0.6/1.000 inhabitants) (8)				
	Social workers; SR: 5.000; (1/250 clients)				
	Number of providers of social services in SR: 1.548				
	Number of providers of social services in KE region: 238				
	Informal caregivers in SR: 55.000				
	Informal caregivers in KE region: 5.547				
	Social services establishments in KE region: 1.242				
	Nursing services at home in KE region: 345 (10)				
Healthcare policies in the country/region	1. Integrated care. Since 2014, the Slovak healthcare system is in a process of adopting new strategic planning framework which aims to ensure integrated outpatient care, to contain overutilization and to restructure inpatient healthcare. Integrated care is aimed to consist of an organized, coordinated				



ltem	Description			
	and collaborative network linking various healthcare providers to secure the availability of continuous health services. Still, some health indicators such as life expectancy, healthy life years (54 yrs.) and avoidable mortality (44% of all deaths) <sup>15</sup> (amenable (1.7/1.000), preventable (3.6/1.000) mortality) in the SR are worrisome <sup>(3,12)</sup> . Furthermore, number of hospitalizations in SR is higher (184/1.000) than in other OECD countries (156/1.000); number of physician visits is twice as high as in other OECD countries (11 per year). The image and status of the general practitioners (GPs) is poor. GPs often fulfil the role of "referral clerks" to specialists and healthcare becomes more expensive. Moreover, passive capitation provides GPs incentives to see few patients and to work shorter hours. Specialists in SR are paid fee-for-service, their overall reimbursement is capped, which results in long waiting periods for specialised care. This fragmentation of outpatient healthcare and overuse of inpatient healthcare has a negative impact on healthcare quality and costs. Thus, the main goal of integrated care in SR is to: A) improve efficiency by strengthening primary care, and B) reduce reliance on the specialised care and hospital sector. Poor hospital management, high numbers of unused acute care beds, over-prescription of medications, overuse of specialised, tertiary healthcare, limited amount of core competencies in GPs, high average age of nurses and physicians, especially in GPs (56.7 years), and poor gatekeeping lead to inefficiency of healthcare. Eliminating these inefficiencies in healthcare is one of the key factors in improvement of healthcare quality and cost reduction. <sup>(3,5,7,14,15)</sup> C) The next goal of integrated care is to ensure health system to be renewed by GPs and specialists by means of residential programme (financially promoted specialisation study), with subsequent placement in the regions with shortage or high average age of physicians in outpatient care. D) Finally, integrated care also			
	<ul> <li>noncommunicable diseases. <sup>(3,5, 10, 7, 15)</sup></li> <li>2. Inpatient healthcare is provided by hospitals or other healthcare facilities. In this area, the key priorities include: A) to redefine and stratify types of hospitals and range of healthcare services they provide, review existing types and organisational structures in inpatient healthcare (e.g. as individual hospitals in SR significantly differ in terms of mortality, re-operation, and rehospitalization of patients, they will be authorised to provide a certain specialisation only if they will be able to achieve the required minimal limit of these procedures);* B) as according to OECD, by 2050, 30% of the</li> </ul>			



ltem	Description				
	Slovak population may be over 65, insufficient long-term and institutionalised care will require immediate solutions. There is poor quality, availability and no financing or lack of financing from insurance companies. Thus, it is necessary to re-evaluate a number and structure of acute care beds and to strengthen after-care, rehabilitation, nursing care beds and beds for long- term patients; C) to implement a programme related to renewal of healthcare infrastructure of hospitals aimed to effectively use the human resources, buildings and medical equipment; D) to effectively receive and transfer information (eHealth) between the hospitals and other healthcare facilities of inpatient/outpatient healthcare; E) to stress the continuity of healthcare while transferring patients from hospital to their own home or wider community environment. <sup>(5,14,15)</sup> *2020: law was not approved				
	<b>3.</b> Public health indicators such as life expectancy at birth, number of life lost years due to premature deaths and disease consequences and prevalence of chronic non-communicable diseases, place Slovakia at the bottom of the ranking of EU countries. Therefore, priorities of public health are: A) to create a healthcare system at national, regional and local level; B) to implement the public health programmes for prevention of socially significant diseases and health risks; C) to increase the level of public health in communities of socially disadvantaged people; D) to increase the level of readiness for biological, chemical and radiation threats; E) to better improve understanding of social determinants of health (multisectoral collaboration in the field of life, work and social environment); F) to strengthen individual interest and responsibility for own health, to promote health literacy, healthy lifestyle, physical activity, healthy eating, decrease in consumption of alcohol and tobacco, prevention of drug addiction, prevention of mental health disorders. <sup>(4,6,9,10)</sup>				

### 1.2 Integrated care in the Kosice Region / Slovakia

Integrated care in the Kosice region / Slovakia is minimally implemented. Slovakia lags behind in implementing health information technologies as compared to other countries in Europe. The focus of integrated care is related to integration of mandatory primary outpatient care, gynaecological care and dental care as the first contact physicians. The Ministry of Health of the Slovak Republic declares that a total of  $\leq 126$  million will serve for the building and reconstruction of 140 integrated care or psychological care is optional. Moreover, there is no system of integration of health and social care services for people with chronic diseases, disabilities, people in older age, homeless or other vulnerable groups. The responsibility for the provision of social services is decentralized to the municipalities and



the regional self-governments. The overall financing is insufficient, provided by the state, regions and the municipalities. <sup>(3,5,7,10,13)</sup>

# 2 Self-assessment process in the Kosice Region / Slovakia

### 2.1 Identification process of the local stakeholders

For the self-assessment process the stakeholders from the regional and local levels were selected based on their previous collaboration and with regard to the main dimensions of SCIROCCO Exchange Maturity Model. In total 23 representatives of various institutions were included in the assessment process:

Type of organisation	Stakeholder				
State administration	Regional Public Health Authority in Kosice (2 people)				
	Healthcare Surveillance Authority - Kosice				
	Social Insurance Agency in Slovakia - Kosice				
	Office of Labour, Social Affairs and Family Kosice				
Self-government	Kosice Self-governing Region - departments/units on				
- regional and local level	regional development, fundraising, social services,				
	healthcare (7 people)				
	District of Kosice - North (unit on social affairs)				
University	PJ Safarik University in Kosice - Faculty of Public Affairs				
	PJ Safarik University in Kosice - Faculty of Law				
Regional representatives	General practitioner				
of professional healthcare	Doctor - specialist in Rehabilitation				
associations	Physiotherapist				
Primary health care	Doctor - specialist in Neurology				
provider					
Health and social care	Manager in complex of health and social care facilities				
provider					
Patients' non-	League Against Cancer - Kosice				
governmental	Union of blind and partially visually impaired in Slovakia -				
organisations	Kosice				
	Association for Mental Health - INTEGRA, o.z., Michalovce				

#### Table 1: Stakeholders' profile

#### 2.2 Self-assessment survey

Individual self-assessment surveys were conducted using the translated Slovak version of the SCIROCCO Exchange self-assessment tool. Data were collected in February - March 2020. An invitation letter (Annex 1) with the printed form of informed consent (Annex 2) and the Tool was sent via regular mail to selected participants at the end of February. They could complete the paper version or online version of the Tool (after receiving an email reminder in the middle of March). A short user manual in Slovak, with detailed instructions for

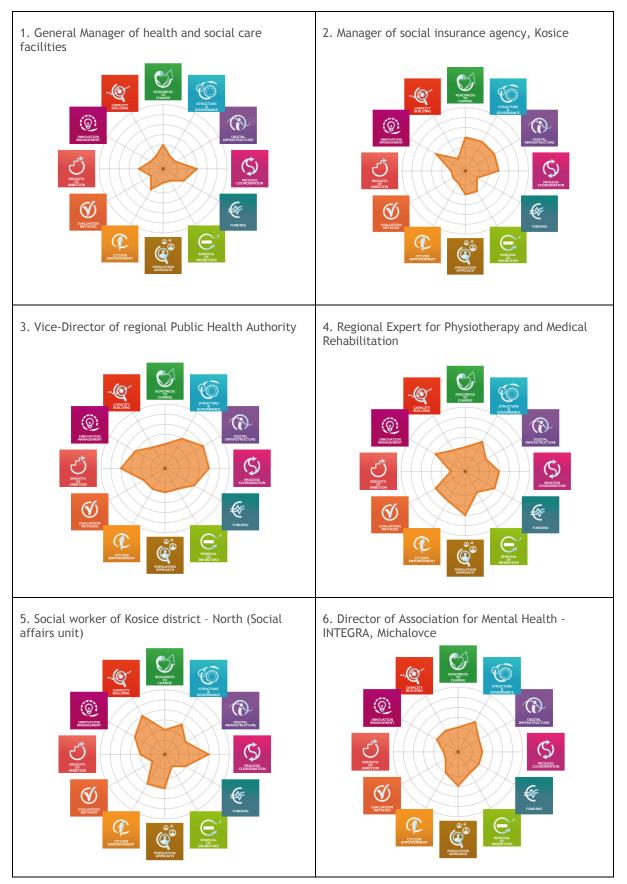


completing the online version, was also prepared and sent with the email reminder (Annex 3).

Out of 23 eligible respondents, the Regional Public Health Authority in Kosice and Kosice Self-governing Region nominated only one person per institution (i.e. 2 respondents instead of the 9 invited), 7 stakeholders did not respond and 2 stakeholders sent an apology that they could not attend, yielding a total response rate of 30.0%. One of the presumed reasons for non-participation was the timing - at the same time, measures were introduced by the national government in response to the outbreak of COVID-19. A total of 7 stakeholders participated in the self-assessment process in the end and all stakeholders filled in the paper version of the Tool.



### 2.2.1 Outcomes of self-assessment survey









### 2.3 Stakeholder workshop

The consensus building workshop was held on the 26th of March 2020. Due to restrictions related to safety measures to prevent the spread of COVID-19 in Slovakia, the meeting was organised virtually using the GoToMeeting platform. The stakeholders workshop lasted for 2.5 hours. A total of 3 professionals (out of 7 stakeholders) were available to participate virtually, and 4 stakeholders sent their apology in advance. All attendees were representatives of different settings at regional or local level (self-governing region, health and social services and clinical health care).

Before the meeting, all stakeholders filled their individual integrated care assessments, using the paper version of SCIROCCO tool. The outcomes of theses assessments were then entered into the online Slovak version of the SCIROCCO Self-Assessment Tool. A short presentation with the outcomes was also sent in advance of the meeting in order to facilitate the discussion during the meeting.

### 2.3.1 Negotiation and consensus building

The consensus-building process was based on a moderated discussion. The moderator was the SCIROCCO Exchange project national team member and an expert in a field of health and social care. The main principle of the consensus building was built on expert discussion via shared facts, experience of the clinical practices, social care experiences, offered opinions and responses to questions asked by the moderator. The discussion was triggered and facilitated by an online shared presentation and also with the assistance of 2 other members of the SCIROCCO Exchange project national team.

The differences in stakeholders' perceptions on the level of maturity for integrated care in Kosice Self-Governing region is illustrated in the Figure 1 below:



Figure 1: Composite diagram - Kosice Self-Governing Region



No single dimension was identified as having reached an appropriate maturity level. The overall dimension scores were very poor and the maturity levels in the final consensus varied mostly between 0 (in 4 dimensions) and 1 (in 7 dimensions). The final consensus showed that only one dimension (Process Coordination) was able to reach a higher (but still not satisfactory) level of maturity (score 2). The main reason for the insufficient maturity level of health and social care integration in Slovakia at regional, as well as at national level, is the lack of effective communication and co-ordination between the Ministry of Health; the Ministry of Labour, Social Affairs and Family of the SR. Governmental authorities are aware of the lack of integration between health and social systems or under-developed long-term care. Nevertheless, no efficient policy or systematic actions are taken.

#### 2.3.2 Final consensus

The consensus spider diagram shows the maturity of Kosice Self-Governing Region for integrated care. The local stakeholders reached consensus across the twelve dimensions of SCIROCCO Exchange tool.



Figure 2: Consensus diagram - Kosice Self-Governing Region



Dimension	Scoring	Justifications & Reflections
Readiness to	1	The need is accepted. However, a feasible vision or any planning is
Change		lacking.
Structure & Governance	0	No systematic guidelines are given by the national or regional government. Some rare incentives exist - accompanied by non- systematic, individual bottom-up approach to change. There is potential for cooperation between professionals, especially within the social care system, but there is no clear vision, planning or management at regional level. Despite the fact that the national "Long-term Care Strategy" has existed since 2019, there is no real progress from the perspective of implementation. The communication between the Ministry of Health and the Ministry of Labour, Social Affairs and Family of the SR is formal and ineffective.
Digital Infrastructure	1	There is a certain level of data sharing, as well as data availability and data protection (but it is usually limited to the healthcare system by means of eHealth). There is no digital infrastructure with a potential to interlink health and social care systems. Both systems (health and social care) are built on their own separate digital infrastructure and there is no plan to change it. According to official government documents dealing with digital infrastructure, there is no legislative support for the integration of health and social care.
Process Coordination	2	There are some basic norms adopted and standard procedures developed; however, it is not possible to integrate health and social care, as these standards are not uniform, interdisciplinary and suitable for usage by a wide range of existing diagnoses.
Funding	1	While there is a certain level of funding from EU sources, these financial resources are primarily used for the construction and reconstruction of integrated care centres. These centres are planned to provide primarily an integration of primary care medical professionals (GPs, paediatricians and gynaecologists). The availability of other services such as social services and psychological care is only optional.
Removal of inhibitors	1	There is no initiative or will to remove inhibitors. A more detailed picture could be given by a detailed analysis of the causes of worrying health indicators (such as avoidable deaths or health life years). However, no one wants to take responsibility for this. It is also assumed that adoption of some effective measures would lead to financial loss of some involved subjects.
Population Approach	0	A population-based approach is needed, but it is still not applied to all diagnoses - just to some of them (e.g. cerebral palsy). In addition, there is no screening tool to identify vulnerable (at high-risk) population groups in Slovakia. There is also a lack of available community services. Therefore, people often have no other efficient solution than to call an ambulance and stay in hospital (also in cases when hospitalisation would not be required).
Citizen Empowerment	1	Citizens are not the centre of attention. There are no integrated health and social services in case of health problems, especially for older people. The state does not provide adequate assistance and support. Measures or policies aimed at preventing these tragic situations are not adopted. Patient organisations substitute the role of the state and its responsibility.
Evaluation Methods	0	A Health Technology Assessment strategy is planned; however, it has not been formally adopted by the competent national authorities yet.
Breadth of Ambition	0	Several pilot projects are ongoing. However, integration exists to some extent - only between hospital and outpatient healthcare.

Public version



Dimension	Scoring	Justifications & Reflections
Innovation Management	1	Innovations are very limited and mostly exist only in one separate and specific area. Innovations are not systematic and are based largely on individual initiatives. The pressure to change is mostly driven from the bottom up and is very rarely supported. Therefore, it is difficult to create and enforce innovative ideas. Occasionally, innovations are strengthened by management at organisational level.
Capacity Building	1	The high average age of social care and health care professionals (especially doctors, nurses) may represent one of the significant obstacles in capacity building. Capacity building is preferably driven by bottom-up initiatives and non-governmental organisations.



### 3 Analysis of the outcomes

- 1. The self-assessment outcomes reflect the current situation and the most significant problems related to integrated care implementation at regional, as well as national level, in Slovakia.
- 2. The self-assessment outcomes were not surprising. Based on previous knowledge and negative experience related to integrated care implementation at a national level, similar results were expected and confirmed at regional level.
- 3. Common factors connecting all the dimensions seem to be the absence of clear, uniform and effective state governance, preferably from the level of Ministry of Health and Ministry of Labour, Social Affairs and Family of the Slovak Republic, together with a lack of measures adopted by national and regional governments to facilitate the integration process between health and social care systems. Also, an absence of community-based services, missing person-centred care approach in care provision, and changes usually driven only by bottom-up initiatives and non-governmental organisations can be considered other important weaknesses of integrated care implementation process in Slovakia at both, national and regional level.
- 4. Not one single dimension could be identified as having reached an appropriate maturity level. Final consensus showed that only one dimension (*4. Process Coordination*) was able to reach a higher (but still not satisfactory) level of maturity (score 2). The overall dimension scores were very poor and the maturity levels in the final consensus varied mostly between 0 (in 4 dimensions) and 1 (in 7 dimensions). Thus, further improvement in all dimensions is necessary.
- 5. The lowest valued maturity level (score 0) was found in the following four dimensions:

  Structure & Governance, 7. Population Approach, 9. Evaluation Methods, and 10. Breadth of Ambition. Of those, Structure and Governance dimension seems to be the most important starting point that might help to facilitate the process of adoption of all inevitable changes. One of the key problems is the lack of communication and coordination between The Ministry of Health and The Ministry of Labour, Social Affairs and Family. Governmental authorities are aware of the lack of integration between health and social system or underdeveloped long-term care. Nevertheless, no efficient policy nor systematic actions have been taken. An expert working group that would be able to advise/propose measures for integration process at the regional level and/or municipality level is needed. Another important issue identified by stakeholders is funding. Although a certain level of funding from EU sources is available, these financial resources are primarily used for the (re)construction of integrated care centres.
- 6. Structural characteristics such as high average age of social care professionals and health care professionals may have negative effect on the integration of health and social care. The need for integrated care is accepted, but only in terms of individual values. Feasible vision or any planning is still lacking. The problem may be an excessive conservatism bias and resistance to change. In general, this is our "national" phenomenon. Furthermore, involvement of responsible institutions or individuals is poor. Therefore, change is usually driven only by bottom-up initiatives and non-governmental organisations. In general,



there is low level of awareness of the need for integrated care in different populations. Consequently, people do not put pressure on the competent authorities and don't ask them to find solutions.

### 4 Key messages

When accompanied by the outcomes of consensus meeting, the SCIROCCO Exchange tool may be of great help in the process of adoption of necessary changes as it may facilitate the further development process related to integrated care. In terms of the total quality management (TQM), this tool represents the important part of the PDCA cycle that needs to be completed. Some specific actions related to the adoption of new measures need to be taken, however. Finally, the SCIROCCO Tool helps to facilitate interdisciplinary discussion.

### 5 Conclusions and next steps

The following next steps were identified by stakeholders as a result of the maturity assessment process:

- Communication of the outcomes of the maturity assessment process at regional level in order to increase awareness about the need for integrated care and to get this concept of integrated care on the agenda of upcoming economic and social development programme of the Kosice region;
- Communication of the outcomes of the maturity assessment process at national level in order to get the concept of integrated care on the agenda of the new government of the Slovak Republic (government policy statement).



# References

- 1. Smatana M, Pažitný P, Kandilaki D, et al. (2016) Slovakia: Health system review. Health Systems in Transition 18(6):1-210
- OECD/European Observatory on Health Systems and Policies. (2017) Slovak Republic: Country Health Profile 2017, State of Health in the EU, OECD Publishing, Paris/European Observatory on Health Systems and Policies, Brussels. Available at: <u>http://dx.doi.org/10.1787/9789264283541-en</u>
- 3. Ministerstvo financií SR. (2018) Revízia výdavkov na zdravotníctvo II. 74 pgs.
- Dringuš P., Jusková Z., Klimovská Z. et al. (2016) Priority zdravotnej politiky pre Košický kraj na obdobie 2016 - 2020. Available at: <u>https://web.vucke.sk/files/zdravotnictvo/priority-zdravotnej-politiky-ksk-2016-2020-</u> <u>final.pdf</u>
- 5. Ministerstvo zdravotníctva SR. (2018) Implementačná stratégia systém integrovaného poskytovania zdravotnej starostlivosti: Modernizácia zdravotníckej infraštruktúry a zlepšenie dostupnosti kvalitných služieb v primárnej a akútnej lôžkovej zdravotnej starostlivosti.
- 6. Gavurová, B., Kováč, V., & Fedačko, J. (2017). Regional disparities in medical equipment distribution in the Slovak Republic-a platform for a health policy regulatory mechanism. *Health economics review 7*(1): 39.
- 7. Kokia E, Kaye R, Shimshoni J, et al. (2014) Community care in Slovakia: The integrated care centre. Health systems consulting group. 1-46.
- 8. NCZI. (2017) Available at: <u>http://www.nczisk.sk/Statisticke\_vystupy/Publikacie\_statisticke\_prehlady/Zdravotnick</u> <u>e\_rocenky/Pages/default.aspx</u>
- 9. NCZI. (2016) Sieť zdravotníckych zariadení a pracovníci v zdravotníctve v SR 2016. Available at: <u>http://www.nczisk.sk/Aktuality/Pages/Siet-zdravotnickych-zariadeni-a-pracovnici-v-zdravotnictve-v-SR-2016.aspx</u>
- Cangár, M., Machajdíková M. (2017) Dlhodobá starostlivosť v Slovenskej republike -Potreba systémovej zmeny. Available at: <u>https://www.rpsp.eu/wp-content/uploads/2018/04/LTCpolicybrief\_final.pdf</u>.



### Annex 1 Invitation letter to participate in self-assessment process

# UNIVERZITA PAVLA JOZEFA ŠAFÁRIKA V KOŠICIACH Lekárska fakulta

#### ÚSTAV SOCIÁLNEJ A BEHAVIORÁLNEJ MEDICÍNY UPJŠ LF, Tr. SNP 1, 040 01 Košice tel.: +421 (0)55 234 3500, IČO: 00397768 sbm.upjs.sk | mc3.upjs.sk

Váš list značky / zo dňa

Naša značka ÚSBM–08/2020 Vybavuje / tel. H. Salokyová/3500 Košice 18.02.2020

#### Vážená pani, Vážený pán,

Lekárska fakulta UPJŠ v Košiciach je partnerom EÚ projektu SCIROCCO-Exchange. Cieľom projektu je podpora národných a regionálnych autorít pri budovaní kapacít potrebných pre efektívnu implementáciu integrovanej starostlivosti. **Integrovaná starostlivosť** je novým celosvetovým trendom v rámci prebiehajúcich reforiem zdravotníckych a sociálnych systémov. Jej cieľom je nájdenie nového organizačného usporiadania a zabezpečenie lepšej koordinácie služieb zdravotnej a sociálnej starostlivosti.

Touto cestou si Vás dovoľujeme osloviť, aby ste sa zapojili do procesu hodnotenia potrieb a priorít pomocou SCIROCCO nástroja a vyjadrili svoje názory a postrehy týkajúce sa pripravenosti *Košického kraja* pre zavedenie integrovanej starostlivosti. Proces hodnotenia pozostáva z dvoch fáz.

#### Fáza 1: Dotazník

Dotazník zahŕňa hodnotenie 12 dimenzií súvisiacich s pripravenosťou Košického kraja pre implementáciu integrovanej starostlivosti. Odpoveďové možnosti sa pohybujú na stupnici od 0 do 5, pričom vyššie skóre znamená lepšiu pripravenosť regiónu.

Dotazník prosím vyplňte a zašlite nám späť najneskôr **do 6. marca 2020** v priloženej obálke. Odhadovaný čas potrebný na vyplnenie je 30 min.

#### Fáza 2: Fokusová skupina

Odborníci zapojení do vyplnenia dotazníka budú následne pozvaní na stretnutie fokusovej skupiny, ktorej cieľom bude dosiahnutie konsenzu ohľadom pripravenosti Košického kraja v 12 dimenziách.

Stretnutie fokusovej skupiny je plánované na 19. marca 2020 v čase 12.00-16.00.

V prípade nejasností alebo ďalších otázok nás prosím neváhajte kontaktovať. Vopred Vám ďakujeme za spoluprácu a tešíme sa na osobné stretnutie.

S úctou,

Kainia







### Annex 2 Informed consent to participate in self-assessment process



#### SCIROCCO Exchange: Model pripravenosti pre integrovanú starostlivosť

Vážená pani, Vážený pán,

Dovoľte nám, aby sme Vás oboznámili so štúdiou, ktorej cieľom je **hodnotenie pripravenosti** zdravotných a sociálnych systémov z hľadiska integrovanej starostlivosti na regionálnej úrovni. Štúdia je súčasťou EÚ projektu *SCIROCCO Exchange* financovaného prostredníctvom Health Programme of the European Union, Grant Agreement No. 826676 (CHAFEA).

Týmto listom by sme Vás chceli požiadať o súhlas so zaradením do tejto štúdie, čo by pre Vás znamenalo vyplnenie priloženého dotazníka a následnú účasť na fokusovej skupine. Jej cieľom bude získať bližšie informácie a dosiahnuť konsenzus týkajúci sa posúdenia pripravenosti Košického kraja na implementáciu integrovanej starostlivosti na regionálnej úrovni.

Vaša účasť v štúdii je dobrovoľná. Údaje, ktoré získame budú dôverné a ďalej využívané v anonymizovanej podobe.

Prosíme Vás, aby ste potvrdili Váš súhlas so zaradením do štúdie podpisom "Informovaného súhlasu".

Za celý výskumný tím Vám vopred ďakujeme,

Dr. Iveta Rajničová Nagyová, PhD. a MUDr. Zuzana Katreniaková, PhD. Ústav sociálnej a behaviorálnej medicíny, Lekárska fakulta, UPJŠ v Košiciach

#### Informovaný súhlas so zaradením do štúdie

Ja, (Meno a priezvisko) ...... svojím podpisom potvrdzujem, že som si prečítal(-a) pravidlá štúdie, uvedeným pravidlám a postupom rozumiem a súhlasím s nimi. Súhlasím, aby moje dáta boli použité ako súčasť projektu SCIROCCO Exchange. Rozumiem, že účasť v štúdii je úplne dobrovoľná a zo štúdie môžem kedykoľvek odstúpiť. Rozumiem, že štúdia je anonymná a všetky získané informácie sú chránené v zmysle zákona č. 18/2018 Z. z. o ochrane osobných údajov a o zmene a doplnení niektorých zákonov a v zmysle čl. 6 ods. 1 písm. a) a čl. 7 Nariadenia Európskeho parlamentu a Rady (EÚ) 2016/679 zo dňa 27. apríla 2016 o ochrane fyzických osôb pri spracúvaní osobných údajov a o voľnom pohybe takýchto údajov, ktorým sa zrušuje Smernica č. 95/46/ES (všeobecné nariadenie o ochranných údajov)

Podpis:

Dátum:

\_



# Annex 3 Slovak instruction manual for completing the online Tool

Postup pri vypĺňaní Scirocco Self-Assessment Tool for Integrated Care	<ol> <li>Po vplnení sa Vám otvorí stránka s Vašim profilom (Obr. 3) a na e-mailovú adresu uvedenú v registračnom formulári dostanete potvrdzujúcu správu (Obr. 4):</li> </ol>
REGISTRÁCIA	Vytvorený profil užívateľa – príklad (Obr. 3) – Nateraz ho prosím ignorujte.
neusinaum 1. Po kliknutí na <u>https://scirocco-exchange-tool.inf.ed.ac.uk/login/</u> sa Vám otvorí prihlasovacia	
stránka, cez ktorú sa najprv potrebujete zaregistrovať (Obr. 1):	© https://doi.org/wollinfeduc.ik/continuers.ik/merik/cong/col/
	16ME IRADIKAR SMITHARSHARS GODINIKING ANDHINYI INMIRIKANI GADINA KODINI GODIN
SCIROCCO Exchange Knowledge Management Hub	Zuzana Katreniakova
HOHE INTERNATED CARE ASSESSMENTS DEMAND CRAFENING ASSESSMENTS DIOTAL HEICHBOURHOOD DEVELOPMENT ASSESSMENTS LOCALIVITY	
Login/Register	+
Username er E-mail Používateľské meno / E-mail	
lvansgrüßgmal com	
Password Heslo	Zuzana Katreniakova
Keep me signed in Registrovat	
Lagen Tregitive	The profile a localing a little angul, hity not add some information
2. Vyplňte registračný formulár (Obr. 2): I Pri výbere jazyka (Language of choice) zvoľte "Slovak" – aby	Obr. 4 - Potvrdzujúca e-mailová správa – priklad:
sa Vám následne dotazník zobrazoval v slovenskom jazyku.	re 260/,2020 11:50
	Scirocco Self-Assessment Tool for Integrated Care <cristina.alexandru@ed.ac.uk> Welcome to Scirocco Self-Assessment Tool for Integrated Care!</cristina.alexandru@ed.ac.uk>
SCIROCCO Exchange Knowledge Management Hub	To MUR. Zuttos korveisitovid Mito. We removed outzi line breaks from this message.
HOLAR INTEGRATE CAR ADMAINTE DEMAIL-DRIVER INTEGRITOR LANGUMENTS DECID. INCHEGO DRV. DPHINT ADMAINTE LOCK/MILITER	
Registration	HI Zuzzna Antreniskova@uppinsk, Thank you for signing up with Schocco Self-Assessment Tool for Integrated Carel Your account is now active.
First Name Krstné merio	To login please visit the following url:
heta Last Name - Priezvisko	https://sciracce-exchange-tool.inf.ed.ac.uk/lagin/
Last mane P Friezolsko Nagywa	Your account usermame: <u>purana lastroniakous@upia.ck</u>
Granda y Krajina	If you have any problems, please contact us at Cristina AlexandrusRed.ac.uk
sinetia x ∨ Vyberte prosim Slovakia" setere) © Sektor v ktorom pracujete:	Thanks, Scirocco Self-Assessment Tool for Integrated Care
Sectory @ Sectory Ktorom practicite:  Italihane alreading of the sector stars of the	
Social Care socialna starostilvosť Uslantary Care dobrovoľníctvo	 The University of Edinburgh is a charitable body, registered in Scotlard, with registration number SC005336.
Housing byvanie     Acudemy akadémia	
Industry priemysel	
Other(s) Iná Paulisie)(a) inthe organisation      Vaša pracovná pozicla:	3
valeonoj v che arganiacion ili vasa precovna pozicia: Vjolumniti	
If you are from Mildlothian, alease indicate all the groups that you are a member of grattend regularly:	VYPĹŇANIE ON-LINE HODNOTIACEHO DOTAZNÍKA
	4. Po kliknutí na link <u>https://scirocco-exchange-tool.inf.ed.ac.uk/login/</u> by ste mali byť prihlásený do
Stravisic Penning Group and túto časť prosím ignorujte	systému. A môžete pokračovať vo vypĺňaní dotazníka podľa inštrukcií na ďalšej strane (str. 5).
Joint Management team	, , , , , , , , , , , , , , , , , , , ,
Email (used as username) E-mail	V prípade, že Vás systém presmeroval na prihlasovaciu stránku, zadajte prosím Vami vytvorené
kanagy@gmail.com	prihlasovacie meno a heslo. Taktiež môžete zaškrtnúť možnosť "heslo ponechať zapamätané"(Obr. 5):
Password Heslo	
Confirm Password Potvrdenie hesla	SCIROCCO Exchange Knowledge Management Hub
Language of Choice Výber jazyka Prosím vyberte 'Slovak'	
slovak x	Login/Register
I have read the Privacy Policy	Username or E-mail
Prečítal(-a) som si pravidlá štúdie.	ivanigy@gmail.com
SCIROCCO Exchange project Súhlasím, aby moje dáta boli použité	Password
ako súčasť projektu SCIROCCO Exchange	
Cogin Login	Keep maching in
	Login Register





5. Ak sa Vám po potvrdení prihlásenia otvorí priamo podstránka "Integrated Care Assessments", kliknite prosím najprv na možnosť v hornom menu "INTEGRATED CARE ASSESSMENTS" (Krok č. 1) a potom Krok č. 2. "New private healthcare system assessment" (Obr. 6):

INTEGRATED CARE A	SESSMENTS		NTION ASSESSMENTS	DIGTAL NEICHEOURHOO	> DEVELOPMENT ASSESSMENT	account
Integrated Car	e Assessm	nents Krok	č.1			
The SCIROCCO Exchange too	is an online partici	patory self-assessmen	it tool that helps stalo	holders to understand:		
<ul> <li>the local context at</li> <li>che readinaza leval</li> <li>the strengths and s</li> </ul>	of a country, region	or organization to ex	lopt and scale-up liste		gths and weaknesses;	
New private maturity assess	wa 🧹	<b>k</b> r	ok č.2			
Work assessments	Public asses	sments				
There are no work assess						

7. Po prečítaní bližšej charakteristiky príslušnej hodnotenej oblasti, vyberte jednu z možných odpovedí na stupnici od 0 do 5 (Krok č. 1) a doplňte krátke zdôvodnenie Vášho výberu do prázdneho polička (Krok č.2). Následne kliknite na možnosť "Identifikácia a uloženie" (Krok č. 3) (Obr. 8).

	Maturity Assessment Celon toda utilologi a historial article atracticidych systemovi z Madiska integrovanej stantilikosi,				
	Otázky označené * sú povinně				
	Názov hodnotenia Nagjiseathcześystem] Itohers next Krok č.3				
	Hodnotenie Indentifikácia a utoženie*			_	
	01 02 03 04 05 06 07 08 09 018 011 012			C51	
	1. Priprovenni na zmetu		@`	remember!	0
0	0 - Ziadna akceptácia nalieňavostí pre potrebu zmerty 0 - Nalieňanosť potreby zmeru je akceptovaná, ale chýba jasná vísla alebo strategický plán	ø	*2223*		and the second
	02- Prebiehu dialóg a hľadanie konsenzu, je rozvíjaný plán		(Q)		
	Op. vízla alebo plán je zúčasťou politiky, objavujú sa vodcovské osobnosti a zástancovia zmieny		20220		autoritations
	III 4. Vodcovstvo, vízia a plán sú širokej verejnosti jasné, je vyvljaný tlak na zmenu U 5. Potsticky konsenzus, verejna podpera, vstratme angazovane sa zantenesovaných strzn		C	A.	\$
	Ak by Vás niekto počladal, aby ste zdživodnili svoje hodnotenie, čo by ste povedali (prosim		12001		**202220**
	seessise metkolikjeni kolikijeni vesami)		65		Ge
	vysvetleniá				×/ «
	Rrok C.2		The second	0°.0	E
	Question	11	ADDRESS .	-1010T	TRADIESC.

Po vyplnení hodnotenia v danej oblasti kliknite na tlačklo "kdentifikácia a uloženie" sa Vám otvorí podstránka, na ktorej vyberte. "Systém zdravstnej starostilvosti, ktorý sa má hodnotiť" ako "Slovakia" a potvrďhe tlačkilom "Uložić" (Obr. 9).

Nole: INGENERASYNTIS JAROSSANTS GOODPIACTICARSESHENS TRANSIE GRADINE ACCOUNT LOZOIT

Maturity As	ssessment
Cieľom tejto stránky je starostlivosti.	zhodnotiť zrelosť zdravotníckych systémov z hľadiska integr
Otázky označené * sú	povinně
Názov hodnotenia	
ZKatr[HealthcareSyste	em] 10chars max
Hodnotenie	Indentifikácia a uloženie*
Systém zdravotnej sta	rostlivosti, ktorý sa má hodnotiť* 🕦
Slovakia	
VIOZH	
	7

6. Následne sa Vám otvorí prvá z 12 položiek (O1) hodnotiaceho nástroja v slovenskom jazyku a po kliknutí na ikonku " 👔 sa Vám otvorí bilžšia charakteristika príslušnej hodnotenej oblasti (Obr. 7):

5

ure   sck	rocco-exchange-tool.inf.ed.ac.uk/new-question	aaine/?view=HS8ustype=1		Ģ
	INTEGRATED CARE ASSESSMENTS DEAWNED E	RVENTINGOVION ASSESSMENTS DIGHTS, NEGREDURH DCD DEVELOPMENT AS	RESERVENTS ACCOUNT LOG	ουτ
Ciell Stan Otar New New New New New Otar	Autority Assessment The Asses	<text><text><list-item><list-item><list-item><list-item></list-item></list-item></list-item></list-item></text></text>	s 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	dhe niekołkymi kristkymi wetomą	60		

9. Po uložení sa Vám otvorí opäř podstránka s prislušnou hodnotenou položkou. Po kliknutí na tlačidlo "Aktualizovať" sa môžete následne rozhodnúť, či budete vo vypíňaní hodnotenia pokračovať hneď alebo neskôr a v akom rozsahu má byť Vaše hodnotenie zdieľané. Po výbere stlačte tlačidlo "Potvrdiť" (0br. 10).

941	INTEGRATED CARE ASSESSMENTS	DEMAND ORVER IMPOUNTION ASSESSMENTS	DIGITAL HEIGHBOURHOOD DEV	LOPMENT ASSESSMENTS	ACCOUNT LOCOUT
M	aturity Assessmen	t.			
012	izky označené * sú povinné				
	wy hortnatenia	Vaše hodnotenie bolo úspešne aktualizované.			
	ov kodnotelia ovSlovekla skuska 5	. Ör sänsette sonskill stateg?			
		*Pokratovať vo vypiteni		~	
	Hodnotenie Indentifika	OPonachať ako aúkozmná hodnotania, zatvoriť		/	/
		<ul> <li>Ozderat todnotenie sjednotsvymi uzvatelmi, z Ozverelniť hodnotenie (pre vitetkých používateľo)</li> </ul>		F 4	
	Q2 Q3 Q4 Q5 Q6 Q7 Q1 Q	- Cristian Industrial Dis Haddon botchaine	e, be in programs)		
	Priproven oct na zmorve ()			PONIDE	<u> 40</u>
	8.0Žiadna akceptácia naliehavesti pr	a initiatus pinatus	0		AND INCOME
		natieňavosť potreby zmeny je akceptovaná, ale chýba jacná vízia alebo strabegický pl		-	
	2-Prebieha dialóp a hTadanie konse			2	COL
		iky, objavujili sa vodcovské osobno sili a zástancovia	2	1221	a-12525
zmeny © 4-vodezvožvo, vizita a plán sá širokaj verejnosti jasné, je vyvijanj klak na zmenu © 5-rielikický konsensas, verejná podprin, viditačke angažovanie ca nainteresovaných strále			-		
			an [ <sup>2</sup> ]		
		odnil svoje hodnotenie, ćo by ste povedali (procier		IIIIX	
		o dnik sioje hodnotenie, co by ste povedali (procim			
				76	VAG
	nieco				

Pri hodnotení ďalších oblastí pokračujte zopakovaním postupu podľa bodov 6. až 9.





 Po ukončení hodnotenia všetkých 12 dimenzií, prosím nezabudnite kliknúť na tlačidlo "Zdieľať" (Obr. 13).

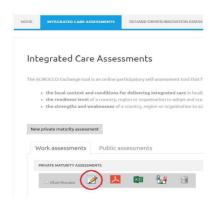
Maturity Assessment	
olesan 1510 Solena (Elekandra) estas controlados Solena (Elekandra) Starol (Mess). Presin sedponedajte na visitky stisky estaioni *	
Nilasy Pod sotorik  NagyStrouble_cluster 6	
Hodnotenie* Indentifikācia a ulaženie*	
1. Pripravenest sa meete	-10°
8 % 5-Zedra aktopisko najdelmosti pro polrtiku tretov 9 % 6-Zedra aktopisko produje zmenje aktopismoski, kie kljuka jeses i nika aktor strategiský pilot 9 z. zelezite kontek strategiska trezová z krozna z kljuka jeses i nika aktor strategiský pilot 9 z. svojsko strategiska trezová z krozna z kljuka jeses i nika strategiskom strategiska 9 z. svojsko strategiska pilot strategiska trezová z kljuka jeses i nika strategiskog strategiska 7 strategiska strate	
Als by Via ninkto patienta, aby the ambrodiali unite hodiviteria, do by the powerial (proxim under ninkto@patienta.com enacts)	
Aktuelizost.	
Zietz DÔLEŽITÉ!!	

 Následne do príslušného okienka zadajte eml <u>zuzana katreniakova@upis.sk</u> a kliknite na tlačidlo "Editor" (Obr. 12).

#### SCIROCCO Exchange Knowledge Management Hub



12. Dotaznik nie je potrebné vyplniť naraz, ale je možné odpovede priebežne ukladať. Pokiať sa rozhodnete, že hodnotenie nevyplniťe naraz, po opätovnom prihlásení cez <u>https://scirocce.exchangee</u> <u>tool.inf.ed.ac.uk/login/</u> a kliknuť na podstránku "INTEGRATED CARE ASSESSMENTS" sa Vám otvorí prehľad k Vášmu hodnoteniu. Po kliknuť na ikonu hodnotenie ste naposledy vypľňali (Obr. 13).



V prípade akýchkoľvek nejasností pri vypĺňaní dotazníka sa prosím neváhajte obrátiť na nás e-mailom na adresu: <u>zuzana katreniakova@upis sk</u> alebo telefonicky na číslo +421 910 930 950.

10

Ďakujeme Vám za spoluprácu a zostávame s pozdravom,

SCIROCCO-Exchange Slovensko

